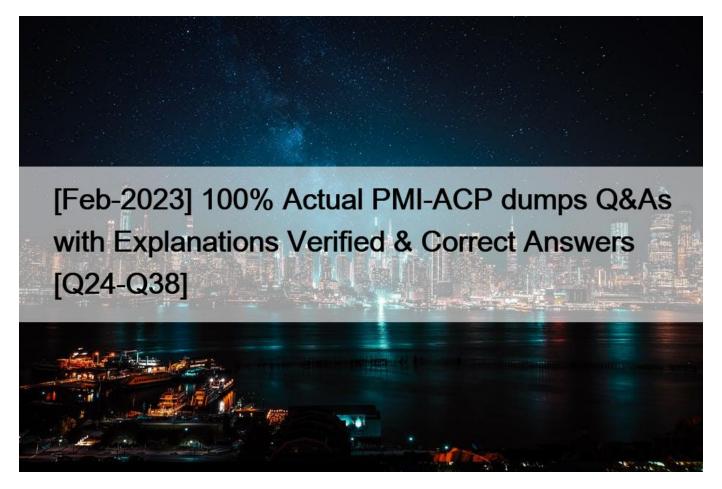
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NEW QUESTION 24

The purpose of a Sprint retrospective is for the Scrum team to:

- * Review stories planned for the next sprint and provide estimates,
- * Demonstrate completed user stories to the Product Owner.
- * Determine what to stop doing, start doing, and continue doing.
- * Individually provide status updates on user stories in progress.

NEW QUESTION 25

On an agile project, some of the development team is struggling to understand how the tasks and user stories fit into the overall product.

How should this be addressed?

- * Review the iteration goals and have the team each describe the work to create shared understanding
- * Create a story map for the minimal viable product (MVP) functionality
- * Capture this as a task in the retrospective and ensure there is more detail provided at the next planning session
- * Have the product owner explain the product vision and review the release plan with the team

NEW QUESTION 26

When interacting with team members, the Agile project manager should:

- * Ask team members to do things by phrasing the statement as a request rather than as a demand.
- * Ignore team member input and emotions when important decisions have to be made.
- * Proceed cautiously when requesting team members to do something likely to make them unhappy.

* Disagree with the team based on the merit of the issue without considering how the team is feeling. Explanation/Reference:

Explanation:

NEW QUESTION 27

An agile coach is assigned to help a project learn that was recently co-located dose to a very popular business Many team members visit this business during working hours which affects team performance What should the agile coach do to mitigate this issue?

- * Speak with the functional managers and come to an agreement that will resolve the issue
- * Explain to functional managers that too much control will inversly impact team morale
- * Meet with the team to discuss the issue and identify specific actions to reduce or eliminate the issue
- * inform the team there will be penalties to anyone who visits that business during working hours

NEW QUESTION 28

In Agile risk management, a risk burndown chart is best used to:

- * Qualitatively analyze the probability of a risk occurring.
- * Track progress on risk reduction of technical risks.
- * Document the external risks that could impact the project.
- * Illustrate the project risk profile and new and changing risks.

NEW QUESTION 29

When is the best time to perform Earned Value Measurement (EVM) in Agile projects?

- * After the iteration
- * After a release
- * During an iteration
- * Never we don't perform EVM in Agile

Explanation/Reference:

NEW QUESTION 30

An agile team lead is assigned to a project that must ensure data security. What should the team lead do to guarantee that security, as a non-functional requirement, is managed throughout the project?

- * Include security concerns on the agenda for every meeting.
- * Request that a security expert be added to the team.
- * Add security as a non-functional requirement to the risk register, and review regularly.
- * Ensure that planning and prioritizing includes consideration of security requirements.

NEW QUESTION 31

The best approach to estimate the work on a project when using story points is to have:

- * Team members assign estimates by averaging Planning Poker cards.
- * The most senior team member prepare the estimates.
- * Two or three senior team members estimate and take the average of their times.
- * The team work together to agree on estimates in a group setting.

NEW QUESTION 32

The product owner wants to build security firewalls into the product. How can the team members support this?

- * Add new security features to the backlog and prioritize.
- * Execute a spike to research security features for the project.
- * Ask questions to determine where and how the product owner wants to use the product.
- * Ask questions to determine if the product owner can define the desired level of security.

NEW QUESTION 33

In the Lean process, the focus is on:

- * Managing team efficiency.
- * Optimizing completed work across the process stream.
- * Using the optimal resources.
- * Cross training the team to eliminate bottlenecks.

NEW QUESTION 34

A new Sprint starts immediately following the previous Sprint.

- * True
- * False

NEW QUESTION 35

At a strategic level, what is the most appropriate way for an Agile team to estimate a project?

- * Creating a strategic plan by estimating hours and days required
- * Using an abstract measurement to estimate Product Backlog items
- * Estimating source lines of code needed to implement the features
- * Taking an initial set of estimates and adding an appropriate risk factor Explanation/Reference:

Explanation:

NEW QUESTION 36

What is the normal time estimate for a research story?

- * 1 day
- * 1 hour
- * Half an hour
- * 1 iteration

NEW QUESTION 37

Which best describes the attributes of the IN VEST criteria in a user story?

- * Incremental, Net, Variation, Exceed, Scope, and Training
- * Interdependent, Nonfunctional, Value, Exploratory, Sprint, and Timebox
- * Innovation, Nested, Vision, Estimating, Scalable, and Team
- * Independent, Negotiable, Valuable, Estimable, Small, and Testable

NEW QUESTION 38

Which three criteria should be looked at when setting iteration length?

- * Time needed to complete a user story, time needed to build and test the stories, and product team acceptance of the stories
- * Timeframe in which the stories must be released, the cost to deliver the features to market, and product team acceptance of the stories
- * Delivering chunks of user-valued functionality, time needed to build and test the stories, and product team acceptance of the stories
- * Features that categorize the product, the time needed to complete the features, and the cost to deliver the features to market

Who's Eligible to Take PMI-ACP?

Taking the PMI-ACP entails many prerequisites. Thus, candidates need to have at least a secondary degree, 21 contact hours of Agile Fundamentals Training, 12 months of general project experience within the last five years, and 8 months of agile project experience within the previous three years. Additionally, understanding the PMI-ACP certification domains and what agile project management is are mandatory to acing this test.

What is the duration of the PMI-ACP Exam - Number of Questions: 120- Format: Multiple choices, multiple answers-Length of Examination: 4 hours

The PMI-ACP test evaluates the candidates' skills and knowledge of Agile principles and techniques. Before starting the preparation process, you should observe the scope of the exam content. All in all, the professionals will encounter the following topics: **Agile Principles and Mindset**This subject area consists of 9 tasks that make up 16% of the exam questions. It measures the applicants' ability to examine, enact, and use the Agile principles and mindset within the organization & project team context. **Team Performance**There are 3 subtopics & 9 tasks in this objective that make up 16% of the entire content and are dedicated to evaluating one's proficiency in team formation, empowerment, as well as commitment & collaboration. A potential candidate has to demonstrate his/her skills in creating an environment of learning, trust, conflict, and collaboration solution that supports team self-organization, improves relationships between team members, and develops a culture of high performance. **Adaptive Planning**This subject area consists of 3 subdomains and 10 tasks that present 12% of the overall content. The professionals should understand the processes of level planning, adaptation, and agile estimation & sizing. Additionally, they need to have the expertise in producing and maintaining the evolving plan according to the values, goals, risks, stakeholder feedback, constraints, and review findings. **Continuous Improvement (People, Process, Product)**This is the last topic that has 6 tasks and makes up 9% of the content. The questions from this area validate your competence in improving the value, effectiveness, and quality of the team, process & product. **Stakeholder Engagement**In the framework of this part, the learners will

have 3 subdomains and 9 tasks that comprise 17% of the whole content. They should have an understanding of the stakeholder needs as well as the expertise in ensuring stakeholder involvement & managing the stakeholder expectations. Moreover, you should know the process of engaging the current and future interested companies by creating a trusting environment that adjusts their expectations & needs and coordinates their requests. The individuals should also have the competence in promoting collaboration & participation throughout the project lifecycle as well as providing the tools for informed and effective decision making.

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