Professional Agile Leadership Certification PAL-I Sample Questions Reliable [Q139-Q155



Professional Agile Leadership Certification PAL-I Sample Questions Reliable Prepare for the Actual Professional Agile Leadership PAL-I Exam Practice Materials Collection QUESTION 139

A partially done Product Backlog item can be presented at the Sprint Review

- * TRUE
- * FALSE

QUESTION 140

The most efficient and effective method of conveying information to and within a Scrum Team team is face-to-face conversation.

- * FALSE
- * TRUE

QUESTION 141

What are the benefits of the Daily Scrum? Select four answers

* improve communications

- * identify impediments
- * promote quick decision-making
- * eliminate the need for other meetings
- * generates ideas for new meetings
- * Provides an update to the Product Owner and Stakeholders

QUESTION 142

The current value of a feature can be determined or proved before delivering it to the customer

- * FALSE
- * TRUE

QUESTION 143

A company has 16 products and 4 Product Owners.

Which of the following is an acceptable way of forming Scrum Teams? Select two answers.

- * The company must hire 12 Product Owners.
- * There should be a Chief Product Owner and one Product Owner for each product.
- * There should be one Product Owner for every four Products supported by a Junior Product Owner in each Product.
- * There must be a single Product Owner for each product.
- * Product Owners are assigned to one or more Products each. The Product Owner may delegate work to others.

QUESTION 144

Who collaborates during the Sprint Review?

- * Scrum Team
- * Scrum Team with Stakeholders
- * Product Owner with Stakeholders
- * Product Owner, Developers and Stakeholders
- * Product Owner and Developers
- * Scrum Team and management

QUESTION 145

The Developers of a Scrum Team have been debating for hours on approaches to solving product architecture problems, but they cannot agree on a solution. The team approaches you as the team manager to make the decision.

How would you proceed?

- * Tell them that the Developers should find an agreement themselves.
- * Ask the Developers to perform a Spike for each approach and show you the benefits and drawbacks of each approach so you can select one.
- * Ask the Developers if performing a Spike or experiment for each approach would help to compare the benefits and drawbacks of each approach and select one.
- * Ask the benefits of each approach and you select the one with the highest technical value.
- * Tell them to vote and select the most voted approach.

QUESTION 146

As an Agile Leader, your most important responsibility is to set the product goals for the team and holding everyone to embody their

responsibilities for meeting such goals.

- * FALSE
- * TRUE

QUESTION 147

Which of the following will most help an Agile Team to focus more?

- * Getting the good answers.
- * Understanding their tasks.
- * Working on many things at the same time to maximize utilization.
- * Defining their tasks.
- * Measuring their performance.

QUESTION 148

A Scrum Team has remote team members, after the 15 minute daily Scrum, Developers spend an additional 15-30 minutes every day discussing architectural designs, code designs, code reviews, high priorities bugs, and concerns.

As a Scrum Master, how should you handle this situation?

- * Tell the Developers that they cannot add events or meetings that are not part of the Scrum Framework.
- * Ask the Scrum Team to discuss everything needed in the Daily meetings within 15 minutes. Meetings outside the Scrum Events are not allowed. They are a waste of time.
- * Facilitate such meetings so Developers only spend 15 minutes on the Daily Scrum.
- * Allow the Scrum Team to self-manage and decide for themselves.
- * If needed, inform the Management about such meetings. Try to reduce such meetings as much as possible so the Developers can get more time to develop.

QUESTION 149

The Scrum Master is coaching the Developers on certain topics that they are accountable for.

Which topics could these be? Select two answers

- * Creating a plan for the Sprint
- * Adhere to a Definition of Done
- * Organize the Product Backlog
- * Communicating the Product Goal
- * Providing a report of the Daily Meeting

QUESTION 150

You are a manager at an organization that develops and provides products and services for customers. The Scrum Master and the Developers have come to you asking for advice concerning the lack of availability of their team's Product Owner. Due to organizational limitations, the Product Owner has other responsibilities outside of the Scrum Team and cannot dedicate all of his time to the team. The Product Owner is the subject matter expert of the product that the Scrum Team is building and replacing or duplicating his knowledge is very difficult. The Scrum Master has discussed this issue with the Product Owner but the team is still struggling to meet their goals without more guidance from the Product Owner.

As a manager, what is the best way for you to help the Scrum Master?

* Offer to work with him, the Product Owner, and his manager, to find a way to ensure that the Product Owner's availability is high enough for the Scrum Team to continuously deliver value.

- * Add additional team members such as a Business Analyst or Proxy PO to assist the Product Owner and support the team when the Product Owner is not available.
- * Work with the resource manager to hire a full-time Product Owner.
- * Suggest allowing the Developers to make the decisions based on what they think is best and ensure that the decisions are documented.

QUESTION 151

What things can impede an organization from being innovative? Select four answers

- * Avoiding technical debt
- * Lack of ability to inspire the team members
- * Spending too much time remedying poor product quality
- * Centralized decision-making
- * Maintain multiple variations of a product
- * Decentralized decision-making

QUESTION 152

A Scrum Team is self-managing, meaning internally decides who does what, when, and how. Therefore, the team has complete freedom to decide how it works.

- * TRUE
- * FALSE

QUESTION 153

Which of the following KVMs provides insight into the capacity of the organization to deliver new product capabilities?

- * Customer Cycle Time
- * Release Frequency
- * Innovation Rate
- * On-Product Index
- * Technical Debt
- * Installed Version Index

QUESTION 154

Which of the following Key Value Measures (KVMs) would be useful to understand and improve the Current Value? Select three answers

- * Customer Usage Index
- * Employee Satisfaction
- * Customer Satisfaction
- * Release Frequency
- * Market Share
- * Customer or User Satisfaction Gap

QUESTION 155

You are a manager at an organization that develops and provides products and services for customers. A Scrum Master has approached you asking for your help. Over the course of several Sprints, his Scrum Team is been distracted by unplanned support requests from other teams causing the team to regularly fail in meeting their Sprint Goals and not delivering Increments.

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As a manager, What would you do?

- * Allocate additional people to the team to compensate for the interruptions.
- * Work with the Scrum Team and the other teams to find ways to re-assign the interrupting work to people outside of the Scrum Team.
- * Have the team be more flexible with the Sprint Goals and include a buffer in their Sprint Backlogs for support tickets.
- * Add additional Sprints to the project to compensate for the interruptions.
- * Extend the Sprint time-box to compensate for the interruptions.

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